

Local Economic Development

A variety of local economic development agencies are used to promote economic activity across the State. While these organizations share a basic mission of promoting economic development within the municipality or geographic area they cover, their forms, specific objectives, organization and geographic range vary considerably.

Local economic development agencies have developed over time, using a variety of different approaches available under state law. Local agencies now vary in form, pattern and function in what could appear to be an almost random manner. An appendix to this report presents a listing of public economic development agencies by county, which shows this dramatic variation, including among regions similar in demographics. Some characterize this negatively as a fragmented system which cannot respond well to regional needs and which may produce internecine competition among localities; others would say the system has developed in a manner that appropriately reflects local needs, preferences and opportunities.

To most citizens, however, and even many practitioners and experts, the current complex of local economic development organizations is far from transparent. Accountability concerns have also been raised in many reports and audits, and several local leaders are pursuing efforts to merge or better coordinate local economic development activities. A partial bibliography is provided at the end of this report.

To provide an overview of local economic development efforts, this brief includes descriptions of:

- types of local economic development organizations;
- their powers and activities;
- business needs and concerns; and,
- major state programs assisting local economic development

Agencies and Organizations

Villages, towns, cities and counties may engage in economic development activities in a variety of ways, and municipalities may join with other governments and organizations for this purpose. The forms and powers of local economic development organizations are generally described in state law, and most public entities are organized to serve a particular municipality or county. A variety of regional organizations also promote economic development, but are voluntary in nature and lack the specific powers granted to IDAs (Industrial Development Agencies) and other organizations serving a specific municipality or zone. There are several common forms of economic development organizations, public and private, which are described below.



Public Entities

Municipal Departments of Economic Development

Many municipalities maintain formal Departments of Economic Development. As municipal entities, these departments are limited in the incentives they can offer. Municipal economic development offices are therefore often largely a point of contact, arranging for assistance that is in fact provided through other organizations such as IDAs or LDCs (Local Development Corporations). It is often the case that these other organizations are staffed by the same employees working in municipal offices.

Industrial Development Agencies (IDAs)

IDAs are public authorities established for a particular county or municipality to promote the general economic welfare in their respective areas. The 116 active IDAs in New York State generally attempt to attract, retain and expand businesses within their jurisdictions by providing financial incentives to private entities. IDAs can buy, sell or lease property, and also provide tax exempt financing. Property owned or controlled by IDAs is exempt from property and mortgage recording taxes, with the benefit passed through to assisted businesses. Purchases related to IDA projects can be exempt from state and local sales taxes. While IDA properties are tax exempt, businesses occupying IDA-owned properties typically make payments in-lieu-of-taxes (PILOTs) that are shared with the affected local governments. Each IDA must annually submit a financial statement to Office of the State Comptroller (OSC), including data on jobs created or retained; these reports are also filed with Empire State Development (ESD), which periodically reports on IDA activities. Under the Public Authorities Accountability Act, IDAs are now required to report to the Authority Budget Office (which is coordinating with OSC to avoid duplicative reporting requirements). A series of reports and audits have raised issues with respect to whether IDA benefits are rationally apportioned or effective at producing jobs or economic growth. Additionally, accountability and transparency issues have been repeatedly raised with how IDAs report on their activities and results (see bibliography).

Community Development Agencies (CDA) and Urban Renewal Agencies (URA)

CDAs and URAs are public authorities established to assist a particular city, town or village in reconstructing and redeveloping urban areas; both were created to access various federal funding streams, and both are defined in NYS General Municipal Law. Since the 1970s, many URAs have become CDAs, to take advantage of new federal funding streams. The 23 CDAs and 26 URAs currently established under NYS law are authorized to issue debt and engage in a variety of activities to attract, retain or expand local business development and reduce urban blight.

Local Development Corporations (LDCs)

LDCs are authorized under state law as not-for-profit corporations and are often used by municipalities to support particular public purposes. Municipally created LDCs have become an important tool in local economic development; their boards often include ex-officio municipal officers and they are often staffed by municipal employees. Of significant note are an LDC's special powers to "acquire" property from a municipality without appraisal or bidding. Furthermore, an LDC is under no obligation to participate



in a competitive bidding process or comply with public procurement laws. Technically, if a local legislative body decides to sell or lease a piece of property for \$1 to an LDC, that land can then be developed free of the many rules and regulations that apply to municipal corporations. LDCs can construct, rehabilitate and improve properties and can take a range of other actions to aid business development, or meet other local needs. There are in excess of 500 LDCs statewide (including NYC) that are supporting local economic development; this is in truth only an approximation, because there is little public information currently available on these entities. Though not always apparent, it is important that a distinction be made between those LDCs functioning as an extension of a specific municipality and those that operate as freestanding community entities. LDCs created by municipalities are quasi-public entities undertaking activities in areas of public concern. These LDCs also fall under the reporting requirements of the Public Authorities Accountability Act and so improved data on their numbers and activities will be available from the Authority Budget Office in the future.

Local Empire Zone (EZ) Boards

The Empire Zone program was developed to help economically distressed areas throughout New York State by providing a range of targeted tax incentives within a designated geographic area. EZ policies and projects are developed, coordinated and monitored by a local EZ administrative board that typically consists of at least six representatives from businesses, community organizations, organized labor, financial institutions, educational institutions and residents. The local board must submit an annual report on their activities, strategies, goals and effectiveness. However, a series of OSC audits and reports have found this process not to be effective, and that even basic data is lacking. ESD has adopted a number of OSC's recommendations and is working to standardize and modernize local data collection. Currently 82 Empire Zones are established with 3 new zones to be designated in 2008. Empire zones, moreover, may be split into several parts, and there are exceptions that allow benefits to flow to businesses even outside of the zones. Over the years the criteria used to designate zones has significantly broadened, fundamentally shifting the focus away from poverty reduction towards overall business development. In many cases a zone has been established around an already existing business rather than being used to attract businesses. The recent *A.T. Kearney* report concluded the EZ program's original mission of helping distressed communities has been altered to the extent that it is now that it now routinely offers tax relief to ongoing businesses.

Regional Planning Councils (RPCs)

Authorized under state law, there are currently ten RPCs, which are sometimes also referred to as Regional Planning Commissions or Regional Planning Boards. RPCs are voluntary public organizations comprised of neighboring counties which engage in regional planning and economic development. They are funded through a combination of membership dues, federal and state grants, and their governing bodies are primarily composed of local government officials and/or appointed representatives of local and county government. Often an important source of grant funding or training for regional projects, RPCs are involved with applying for and administering planning grants from the US Department of Commerce Economic Development Administration.



Business Improvement Districts (BIDs)

BIDs are authorized under state law as a mechanism to provide general public improvements in downtown business areas, such as façade improvements, benches, banners and other public amenities or events. A BID may levy an additional, mandatory tax on businesses that operate within a distinct geographic area. Often the result of a group of private stakeholders interested in revitalizing a specific area, the group must create a “district plan” that identifies costs and benefits of the proposed BID and which is subsequently voted on by the municipality.

Other Public Organizations

A completely exhaustive list of public sector organizations is not attempted within this brief, as there are simply too many differing types of organizations with some nexus to economic development. For example, while education and workforce training are critical to economic development, such organizations are not described here, nor are the many entities which promote local tourism, arts and cultural issues. Additionally, transportation and land use agencies, while fundamentally involved with economic development, are also not listed. This brief focuses only on organizations intended to generally promote economic development as their primary mission.

Private Economic Development Organizations

While this brief focuses on public organizations, a variety of private sector efforts and public-private partnerships play a significant role in local economic development, particularly in advocacy and promotion. This would include efforts from individual firms or business consortiums, charitable or civic organizations, and a variety of other private organizations. Banks, real estate agencies and utilities may operate formal or informal economic development programs (i.e., incentive programs) designed to encourage economic activity in their areas of interest. An example might be an electrical generation utility that offers discounted rates to new businesses which locate economic activities in the utility’s service area.

Chambers of Commerce

A Chamber of Commerce is an organized association of local businesses intended to promote and protect the commercial interests of a given area. A Chamber provides an opportunity for local businesses to network, improve relationships, create a positive environment for business collaboration and define common goals.

Other Regional Business and Civic Groups

Many Chambers of Commerce are organized on a regional basis, as are other business and civic or citizens groups concerned with advancing economic development. Examples include the Greater Binghamton Chamber of Commerce, the Rochester Business Alliance, or the Pattern for Progress (in the Hudson Valley).

Public–Private Partnerships

Public and private organizations may work together either formally or informally to promote the economic development of a given area. For example the Center for Economic Growth is a formal collaboration between public and private agencies operating to promote economic activity in the Capital Region. Frequently, the economic development process for a given area works best when all of the parties involved in the process (both public and private and at multiple levels – local, regional, state, national, etc.) work together in coordinated way.

Patchwork of Organizations and Functions

Historically, economic development has responded to evolving needs and external economic pressures. Local efforts now vary in form and pattern significantly, as is demonstrated in the working list of public economic development organizations presented as an appendix to this report. The variation is remarkable, and in some ways appears almost random. For example, while some very populous counties are served by a single IDA, others have six or seven representing different municipalities. The use of CDAs, URAs and LDCs is also anything but standard. Some localities have many, many LDCs, others have none.

Some would characterize this dramatic variation, fractionalization, and large number of local organizations negatively as a system which has difficulty responding in a coordinated manner to regional needs and which often results in internecine competition among localities within a region. Others would say the system developed over time and is reflective of local needs, preferences and opportunities.

Localities establish and utilize a variety of economic development entities. One city might have an Office for Economic Development, an IDA, a URA, an LDC and an Empire Zone, and these offices might or might not have overlapping or interlocking staff and/or boards. Consequently, the director of a municipal department of economic development might also be the director of the IDA, the director of the CDA, the director of an LDC and/or an Empire Zone administrator.

Often the same basic economic development entity in two different communities, similar in name, will be engaged in very different activities. For example, an LDC in one city might be focused on the administration of HUD grants, while an LDC in another city will chiefly be involved in workforce training and development. Consequently, comparing across municipal jurisdictions is difficult because the actual responsibilities and activities of economic development entities cannot be ascertained solely by a listing of names or their forms of organization.

At a minimum, it can be said that the current complex of organizations and entities is very hard to describe, and there is generally little public understanding of the structure of local economic development entities or programs. There is also a dearth of information at the state level. For example, in preparing this brief, we found that no comprehensive lists of economic development entities were maintained by state agencies. As many policymakers advocate moving to a more rationally developed, regional economic development strategy the lack of information on the current complex of local economic development organizations should be addressed.

Ulster County Efforts to Coordinate Local Economic Development

Many local leaders and organizations are working to achieve greater regional coordination in economic development. Ulster County's local initiative to achieve a more unified approach provides an illustrative example.



Ulster County has committed to developing a strategy for streamlining and coordinating economic development entities and activities. Rather than a formal consolidation of organizations, they are working to organize a “service delivery network” that consists of the Ulster County IDA, Ulster County Development Corporation (an LDC), Ulster County Planning Department (municipal office), the Kingston-Ulster Empire Zone and a variety of LDCs, workforce development organizations, and other private and public entities currently providing economic development services.

The Ulster County local initiative seeks to evaluate the services currently being administered and to move towards a coordinated network by;

- Creating a single point of contact for interested businesses that will direct inquiries to the appropriate agencies;
- Developing a formal “branding” of all Ulster County economic development activities and the subsequent coordination of marketing efforts;
- Moving toward “interlocking” boards of directors;
- Housing several entities in a single, shared space; and
- Standardizing each organization’s staff training on basic economic development issues.

All of these activities signify the county’s acknowledgement that a fragmented local economic development structure may hinder regional development efforts.

Typical Economic Development Activities

Much of economic development agency activities involve providing funding and other incentives in response to individual opportunities. Often these incentives are provided in “packages” with multiple incentives being offered through multiple organizations. In many cases there is both state and local involvement. One method of categorizing these activities is through the types of programs or agencies (e.g., IDA assistance, Empire Zones, etc.).

Another way to look at economic development activities is by the function they are serving. In general terms, the activities of economic development agencies can be classified into three categories; *assessment, enhancement, and marketing and interacting with clients.*

Assessment

Assessment activities include creating an inventory of existing and potential economic development resources available in an assigned area (assets and liabilities). It is during this process that an agency can begin to define and facilitate goals for the future of the area, continuously assessing the position of the involved geographic area in relation to regional, state, national and international economies. This initial assessment can then be used to develop strategies to move the assigned geographic area from its present economic state to a desired future situation.

Enhancement

Enhancement activities include actively encouraging a reduction or elimination of the economic liabilities of an area while concurrently seeking to enhance the area's attractiveness as a site for economic activity within the context of those goals developed as part of the *assessment* process.

Marketing and Interacting with Clients

Marketing and interacting activities that economic development agencies perform are two fold. First, the agencies maintain and improve upon previously established channels of communication with existing economic assets in the geographic area to encourage these assets to remain and expand. Second, the agency may also advertise and promote its geographic area as a site for economic activities and encourage businesses from outside the area to locate in the area.

As economies change and markets shift, every organization involved with economic development must be involved in a "continuous" assessment and evaluation of their community's needs. These needs can be defined by a variety of indicators and interpreted from a multitude of perspectives. The number of economic development entities in a particular community is often a reflection of these various perspectives and the diversity of a community's needs or perceived needs.

Business Needs and Concerns

The factors that drive a business's "site choice decision" to stay or relocate are diverse and many. Such variables often include, but are not limited to; potential operating cost savings, worker availability, worker productivity, access to markets, access to suppliers, access to educational facilities, transportation system features, access to broadband services, regulatory climate issues, regional quality of life, local health care systems, access to recreational resources, and the quality of local school systems.

Deciding to Stay or Relocate

In the context of a highly competitive global economy businesses are routinely engaged in deciding whether to remain where they are or to relocate to a new area where they may be able to operate at greater efficiency.

Economic development agencies of competing geographic areas continuously recruit businesses that may be able to operate at greater efficiency in a new location based on research tied to that competing economic development agency's assessment and enhancement activities. Consequently, businesses are continuously aware that they could get incentives if they relocated to another area and may leverage those incentives to negotiate better "deals" with their current location (especially in situations where an expansion of economic activities may be involved).

Larger Businesses and the Use of Site Selection Consulting Firms

Many larger businesses use "site selection consulting firms" that specialize in gathering, organizing and evaluating information about possible alternative sites. These siting



consulting firms often make the initial contact with an economic development agency and work to negotiate favorable incentive packages for their clients.

Siting consulting firms frequently make initial contact with higher level (often state level) economic development agencies and ask them to nominate areas that meet a set of specified requirements. That economic development agency either contacts local agencies for nominations of sites that meet the specified criteria, or it may refer to an information system that lists available sites. Most of the detailed information about location characteristics is obtained from local level (town, county or multi-county regional) economic development agencies that are directly involved in attempting to market a given site.

State Programs Assisting Local Economic Development

Empire State Development (ESD) is the State's primary economic development agency, and includes the NYS Department of Economic Development as well as several state public authorities supporting economic development. ESD is charged with managing and administering economic development programs across the State. Many other state agencies also have programs assisting economic development. The following list should not be viewed as exhaustive, but presents major programs currently administered by a variety of state agencies.

Empire State Development:

- *Empire State Economic Development Fund (ESEDF)*: Provides grants primarily to firms, but may also provide specific grants to municipalities for:
 - Redevelopment of federal facilities;
 - Training of existing or new employees in new technologies;
 - Preparation of strategic plans for local or regional economic development;
 - Commercial area development and;
 - Infrastructure development financing.
- *Restore NY*: Provides grants for projects to demolish, deconstruct, rehabilitate and/or reconstruct vacant, abandoned, condemned and surplus properties. Additionally, funds can be used for site development needs related to the project including, but not limited to water, sewer and parking.
- *Environmental Investment Program*: Provides grants for research and technical assistance to improve productivity and competitiveness through enhanced environmental performance, waste reduction, pollution prevention, or increasing recycling, reuse or remanufacturing capacity.

Department of Agriculture & Markets

- *Agri-tourism Project Program*: Provides grants for any public, private or nonprofit entity in the state seeking to expand visitor attraction efforts associated with New York foods.



Dormitory Authority—State of New York

- Construction and Financing Programs: DASNY provides project management, financing and construction services for a variety of local government capital projects.

Department of Environmental Conservation

- Environmental Restoration Program: Provides funding to municipalities for the investigation and cleanup of brownfield sites to encourage redevelopment and reuse of contaminated land.

Environmental Facilities Corporation

- Small Business Environmental Assistance Program: Provides free and confidential assistance to small businesses to help them comply with state and federal air emission requirements.
- The Environmental Farm Assistance & Resource Management Program: Provides financial assistance to farmers to help them with the costs of complying with environmental regulations, including the management of farm nutrients to help prevent water and air pollution.

NYS Division of Housing and Community Renewal

- Office for Small Cities Community Development Block Grant: State administered federal grants to assist a variety of community and economic development activities directed toward neighborhood revitalization, economic development and the provision of improved community facilities and services.
- New York Main Street Program: Financial and technical assistance for the rehabilitation of mixed use districts (commercial, civic and residential).

Governor's Office of Regulatory Reform

- Build Now NY: Allows local governments to "pre-permit" a specific location so that a prospective business can begin construction shortly after a deal is struck. Participation in the program provides a site developer with technical expertise and assistance regarding permitting issues from the Governor's Office of Regulatory Reform and marketing assistance from Empire State Development.
- Business Permit Assistance: Offers comprehensive compliance information forms and contact information regarding business permits and licensing at all levels of government. The program includes the Online Permit Assistance and Licensing (OPAL) website.

NYS Department of Transportation

- Industrial Access Program: Funding for highway and bridge improvements which will "retain, attract, expand or revitalize and industrial facility."



Public Local Economic Development Entities

A Patchwork of Economic Development Entities

This list accompanies the Commission brief on Local Economic Development, and is intended to illustrate the number and types of organizations currently engaged in local economic development activities across New York State. This working list is presented to illustrate the large number and range of local public entities generally promoting economic development.

The list is intended to include only **public** entities, and is presented in county order, with the exception of the Regional Planning Councils (as multi-county agencies). New York City agencies are not included. The list contains:

- **50 BIDs** (Business Improvement Districts)
- **23 CDAs** (Community Development Agencies)
- **115 IDAs** (Industrial Development Agencies)
- **72 Empire Zones**
- **288 LDCs** A partial listing of Local Development Corporations (LDCs) presumed to be municipally organized for economic development.
- **26 URAs** (Urban Renewal Agencies)
- **10 RPCs** (Regional Planning Councils)

Notes and Qualifications

This list is intended to include local public sector organizations focused on general promotion of economic development as their primary mission. The purpose is to illustrate the types and number of local economic development entities across the State. The list does not include many organizations with nexus to economic development such as those involved with education, training, workforce development, arts, culture, tourism, transportation or land use. Even in this limited context, there are probably many omissions from the list, as statewide data on many organizations, such as LDCs, is simply not very good. In addition, there is no list central list of municipalities that have formal municipal economic development offices.

Special qualifications are necessary for LDCs, which are independently established as not-for-profit corporations. While we intend to list only those LDCs created by municipalities for public economic development purposes, there is no existing list which meets this need. LDC articles of incorporation are filed with the NYS Department of State (DOS) and not-for-profit certification is provided by the NYS Attorney General's (AG) Charities Bureau. The list of LDCs presented here was compiled by searching the DOS and AG databases and pulling out active organizations with the words "local" and/or "economic", "development" and "corporation" in their official title. Additionally, this list also includes many of the entities referenced in a 2007 Center for Governmental Research report¹ on Rochester-based LDCs. This is an obviously imperfect method for identifying LDCs involved in local economic development, but it was the only approach available, and the list so-generated is informative. Additionally, the location of each LDC was determined by using the address on the articles of incorporation, which may be misleading, as an LDC might be "based" in one location while engaging in operations elsewhere (several obvious location mischaracterizations were corrected, but others may have been missed).

¹ **Center for Governmental Research.** "Local Development Corporations: Risks & Benefits – Case Studies in the Rochester Area". December 2007. http://www.cgr.org/reports/07_R-1527_LDCRisksandbenefits.pdf



ALBANY COUNTY

Name of Organization	Type
CENTRAL BUSINESS IMPROVEMENT DISTRICT	BID
DOWNTOWN ALBANY BUSINESS IMPROVEMENT DISTRICT	BID
LARK STREET BUSINESS IMPROVEMENT DISTRICT	BID
ALBANY (CITY)	CDA
ALBANY (CITY)	Empire Zone
ALBANY COUNTY	Empire Zone
ALBANY (CITY)	IDA
ALBANY COUNTY	IDA
BETHLEHEM	IDA
COHOES	IDA
COLONIE	IDA
GREEN ISLAND	IDA
GUILDERLAND	IDA
ALBANY COUNTY BUSINESS DEVELOPMENT CORPORATION	LDC
ALBANY COUNTY LOCAL DEVELOPMENT CORPORATION	LDC
ALBANY LOCAL DEVELOPMENT CORPORATION	LDC
AMERSFORT FLATLANDS DEVELOPMENT CORPORATION	LDC
ARBOR HILL DEVELOPMENT CORPORATION	LDC
CITY OF WATERVLIET LOCAL DEVELOPMENT CORPORATION	LDC
COHOES LOCAL DEVELOPMENT CORPORATION	LDC
DULAC COMMUNITY DEVELOPMENT CORPORATION	LDC
SOCIAL CAPITAL DEVELOPMENT CORPORATION	LDC
THE VILLAGE OF WATERFORD LOCAL DEVELOPMENT CORPORATION	LDC

ALLEGANY COUNTY

Name of Organization	Type
FRIENDSHIP	Empire Zone
ALLEGANY COUNTY	IDA
ALLEGANY AREA ECONOMIC DEVELOPMENT CORPORATION	LDC

BROOME COUNTY

Name of Organization	Type
TRIPLE CITIES	Empire Zone
BROOME COUNTY	Empire Zone
BROOME COUNTY	IDA
BINGHAMTON	URA
BINGHAMTON LOCAL DEVELOPMENT CORP	LDC
TOWN OF UNION LOCAL DEVELOPMENT CORPORATION	LDC

CATTARAUGUS COUNTY

Name of Organization	Type
CATTARAUGUS COUNTY	Empire Zone
CATTARAUGUS COUNTY	IDA
SALAMANCA	IDA
OLEAN	URA
CATTARAUGUS COUNTY BUSINESS DEVELOPMENT CORPORATION	LDC
CATTARAUGUS EMPIRE ZONE CORPORATION	LDC
CATTARAUGUS LOCAL DEVELOPMENT CORPORATION	LDC
SALAMANCA REGIONAL LOCAL DEVELOPMENT CORPORATION	LDC
THE LDC FOR THE TOWN OF LITTLE VALLEY	LDC

CAYUGA COUNTY

Name of Organization	Type
DOWNTOWN AUBURN BUSINESS IMPROVEMENT DISTRICT	BID
AUBURN	Empire Zone
AUBURN	IDA
CAYUGA COUNTY	IDA
AUBURN LOCAL DEVELOPMENT CORPORATION	LDC
CAYUGA BOCES DEVELOPMENT CORPORATION	LDC
CAYUGA COUNTY DEVELOPMENT CORPORATION	LDC

CHAUTAUQUA COUNTY

Name of Organization	Type
GREATER JAMESTOWN	Empire Zone
DUNKIRK	Empire Zone
CHAUTAUQUA COUNTY	IDA
DUNKIRK	IDA
JAMESTOWN	URA
CHADWICK BAY REGIONAL DEVELOPMENT CORPORATION	LDC
CHAUTAUQUA OPPORTUNITIES FOR DEVELOPMENT, INC	LDC
CHAUTAUQUA REGION INDUSTRIAL DEVELOPMENT CORPORATION	LDC
DOWNTOWN JAMESTOWN DEVELOPMENT CORPORATION	LDC
JAMESTOWN CENTER CITY DEVELOPMENT CORPORATION	LDC
JAMESTOWN LOCAL DEVELOPMENT CORPORATION	LDC
THE LOCAL DEVELOPMENT CORPORATION FOR THE CITY OF DUNKIRK	LDC

CHEMUNG COUNTY

Name of Organization	Type
ELMIRA BUSINESS IMPROVEMENT DISTRICT	BID
ELMIRA	Empire Zone
CHEMUNG COUNTY	IDA
ELMIRA HEIGHTS	URA
ELMIRA	URA
SOUTHERN TIER ECONOMIC GROWTH INC	LDC



CHENANGO COUNTY

Name of Organization	Type
NORWICH BUSINESS IMPROVEMENT MANAGEMENT ASSOCIATION	BID
NORWICH	Empire Zone
CHENANGO COUNTY	IDA
GREATER NORWICH LOCAL DEVELOPMENT CORPORATION	LDC

CLINTON COUNTY

Name of Organization	Type
PLATTSBURGH	Empire Zone
CLINTON COUNTY	Empire Zone
CHAMPLAIN	IDA
CLINTON COUNTY	IDA
CLINTON COUNTY AREA DEVELOPMENT CORPORATION	LDC
PLATTSBURGH CITY LOCAL DEVELOPMENT CORPORATION INC	LDC
TOWN OF CHAMPLAIN LOCAL DEVELOPMENT CORPORATION	LDC

COLUMBIA COUNTY

Name of Organization	Type
HUDSON	CDA
COLUMBIA COUNTY	Empire Zone
COLUMBIA COUNTY	IDA
HUDSON	IDA
COLUMBIA COUNTY DEVELOPMENT CORPORATION INC	LDC
COLUMBIA ECONOMIC DEVELOPMENT CORPORATION	LDC
COLUMBIA ECONOMIC DEVELOPMENT PARTNERSHIP	LDC
COMMUNITY INITIATIVES DEVELOPMENT CORPORATION	LDC
PHILMONT LOCAL DEVELOPMENT CORPORATION	LDC
HUDSON DEVELOPMENT CORPORATION	LDC
THE VILLAGE OF VALATIE LOCAL DEVELOPMENT CORPORATION	LDC

CORTLAND COUNTY

Name of Organization	Type
CORTLAND COUNTY	Empire Zone
CORTLAND COUNTY	IDA
CORTLAND COUNTY AGRICULTURAL LOCAL DEVELOPMENT CORPORATION	LDC
CORTLAND COUNTY BUSINESS DEVELOPMENT CORPORATION	LDC
CORTLAND COUNTY LOCAL DEVELOPMENT CORPORATION	LDC
CORTLAND MANOR LOCAL DEVELOPMENT CORP.	LDC

DELAWARE COUNTY

Name of Organization	Type
DELAWARE COUNTY	Empire Zone
DELAWARE COUNTY	IDA
SIDNEY	IDA
DELAWARE COUNTY LOCAL DEVELOPMENT CORPORATION	LDC



DUTCHESS COUNTY

Name of Organization	Type
ARLINGTON BUSINESS IMPROVEMENT DISTRICT, INC.	BID
DUTCHESS COUNTY	Empire Zone
DUTCHESS COUNTY	IDA
POUGHKEEPSIE	IDA
POUGHKEEPSIE	URA
DUTCHESS COUNTY ECONOMIC DEVELOPMENT CORPORATION	LDC
DUTCHESS COUNTY COMMUNITY DEVELOPMENT CORPORATION	LDC
QUEEN CITY LOCAL DEVELOPMENT CORPORATION	LDC
YOUTH RESOURCE DEVELOPMENT CORPORATION	LDC

ERIE COUNTY

Name of Organization	Type
BAILEY-AMHERST MANAGEMENT ASSOCIATION	BID
BUFFALO PLACE, INC.	BID
TONAWANDA DEPARTMENT OF LACKAWANNA	CDA
BUFFALO	Empire Zone
TONAWANDA	Empire Zone
BUFFALO (#2)	Empire Zone
AMHERST	IDA
CLARENCE	IDA
CONCORD	IDA
ERIE COUNTY	IDA
HAMBURG	IDA
LANCASTER	IDA
BUFFALO	URA
BUFFALO ECONOMIC RENAISSANCE CORPORATION	LDC
BUFFALO INNER-CITY LAND DEVELOPMENT CORPORATION	LDC
BUFFALO QUARTERS HISTORICAL SOCIETY DEVELOPMENT CORPORATION	LDC
BUFFALO URBAN DEVELOPMENT CORPORATION	LDC
BUFFALOS GREEN GOLD DEVELOPMENT CORPORATION	LDC
CHEEKTOWAGA ECONOMIC DEVELOPMENT CORPORATION	LDC
HOUSING DEVELOPMENT CORPORATION OF WESTERN NEW YORK	LDC
JAZZ TRIANGLE DEVELOPMENT CORPORATION (THE)	LDC
JEFFERSON FILLMORE LOCAL DEVELOPMENT CORP	LDC
LACKAWANNA COMMUNITY DEVELOPMENT CORPORATION	LDC
LACKAWANNA HOUSING DEVELOPMENT CORPORATION	LDC
LOWER WEST SIDE HOUSING DEVELOPMENT CORPORATION	LDC
MEMORIAL TEMPLE LOCAL DEVELOPMENT CORPORATION	LDC
MET DEVELOPMENT CORPORATION	LDC
METRO COMMUNITY DEVELOPMENT CORPORATION	LDC
MIDDLEPORT DEVELOPMENT CORPORATION	LDC
NORTH BUFFALO COMMUNITY DEVELOPMENT CORPORATION	LDC
ORCHARD PARK LOCAL DEVELOPMENT CORP	LDC
ST JOHN FRUIT BELT COMMUNITY DEVELOPMENT CORPORATION	LDC
THE ERIE ARC DEVELOPMENT CORPORATION INC	LDC
TOWN OF AMHERST DEVELOPMENT CORPORATION	LDC
UMMAT DEVELOPMENT CORPORATION INC	LDC
VILLAGE OF LANCASTER COMMUNITY DEVELOPMENT CORPORATION	LDC



WOMEN FOR HUMAN RIGHTS AND DIGNITY DEVELOPMENT
CORPORATION INC

LDC

ESSEX COUNTY

Name of Organization	Type
ESSEX COUNTY/MORIAH-PORT HENRY	Empire Zone
ESSEX COUNTY	IDA
ANTIOCH DEVELOPMENT CORPORATION	LDC
AUSABLE VALLEY LOCAL DEVELOPMENT CORPORATION	LDC
WILMINGTON LOCAL DEVELOPMENT CORPORATION	LDC

FRANKLIN COUNTY

Name of Organization	Type
SARANAC LAKE	CDA
FRANKLIN COUNTY	Empire Zone
FRANKLIN COUNTY	IDA
MALONE	IDA
FRANKLIN COUNTY LOCAL DEVELOPMENT CORP.	LDC

FULTON COUNTY

Name of Organization	Type
DOWNTOWN GLOVERSVILLE BUSINESS IMPROVEMENT DISTRICT	BID
GLOVERSVILLE	CDA
GLOVERSVILLE	Empire Zone
FULTON COUNTY	IDA
FULTON COUNTY ECONOMIC DEVELOPMENT CORPORATION	LDC
JOHNSTOWN ECONOMIC DEVELOPMENT CORPORATION	LDC

GENESEE COUNTY

Name of Organization	Type
BATVIA BUSINESS IMPROVEMENT DISTRICT	BID
GENESEE COUNTY	Empire Zone
GENESEE COUNTY	IDA
GENESEE COUNTY LOCAL DEVELOPMENT CORPORATION	LDC
GENESEE GATEWAY LOCAL DEVELOPMENT CORPORATION	LDC

GREENE COUNTY

Name of Organization	Type
GREENE COUNTY	Empire Zone
GREENE COUNTY	IDA
CATSKILL MOUNTAIN HOUSING DEVELOPMENT CORPORATION	LDC
CATSKILL LOCAL DEVELOPMENT CORPORATION	LDC
GREENE VENTURES LOCAL DEVELOPMENT CORPORATION	LDC
HUNTER LOCAL DEVELOPMENT CORPORATION	LDC

HAMILTON COUNTY

Name of Organization	Type
HAMILTON COUNTY	IDA
THE HAMILTON COUNTY LOCAL DEVELOPMENT CORPORATION	LDC



HERKIMER COUNTY

Name of Organization	Type
DOLGEVILLE	CDA
HERKIMER COUNTY	Empire Zone
HERKIMER COUNTY	IDA
LITTLE FALLS	URA
CENTRAL MOHAWK VALLEY ALLIANCE LOCAL DEVELOPMENT CORPORATION	LDC
HERKIMER COUNTY AREA DEVELOPMENT CORPORATION	LDC
MOHAWK VALLEY CERTIFIED DEVELOPMENT CORPORATION	LDC

JEFFERSON COUNTY

Name of Organization	Type
WATERTOWN	Empire Zone
JEFFERSON COUNTY	IDA
CAPE VINCENT LOCAL DEVELOPMENT CORPORATION	LDC
CARTHAGE INDUSTRIAL DEVELOPMENT CORPORATION	LDC
CLAYTON LOCAL DEVELOPMENT CORPORATION	LDC
JEFFERSON COUNTY AGRICULTURAL DEVELOPMENT CORPORATION	LDC
JEFFERSON COUNTY JOB DEVELOPMENT CORPORATION	LDC
NORTH COUNTRY COMMUNITY DEVELOPMENT CORPORATION	LDC
SACKETS HARBOR LOCAL DEVELOPMENT CORPORATION	LDC
THE LOCAL DEVELOPMENT CORPORATION OF THE CITY OF WATERTOWN, NEW YORK	LDC
THOUSAND ISLANDS REGIONAL TOURISM DEVELOPMENT CORPORATION	LDC
WATERTOWN INDUSTRIAL CENTER LOCAL DEVELOPMENT CORPORATION	LDC

LEWIS COUNTY

Name of Organization	Type
LEWIS COUNTY	Empire Zone
LEWIS COUNTY	IDA
LEWIS IDA COMMUNITY DEVELOPMENT CORPORATION	LDC

LIVINGSTON COUNTY

Name of Organization	Type
LIVINGSTON COUNTY	Empire Zone
LIVINGSTON COUNTY	IDA

MADISON COUNTY

Name of Organization	Type
MADISON COUNTY	Empire Zone
MADISON COUNTY	IDA
ONEIDA	IDA
CANASTOTA DEVELOPMENT CORPORATION	LDC
VILLAGE OF CHITTENANGO LOCAL DEVELOPMENT CORPORATION	LDC



MONROE COUNTY

Name of Organization	Type
BRIGHTON BUSINESS IMPROVEMENT DISTRICT	BID
MONROE AVENUE BUSINESS IMPROVEMENT DISTRICT	BID
VILLAGE OF WEBSTER BUSINESS IMPROVEMENT DISTRICT	BID
ROCHESTER	Empire Zone
MONROE COUNTY	Empire Zone
FAIRPORT	IDA
MONROE COUNTY	IDA
FAIRPORT	URA
ROCHESTER	URA
CIVIC CENTER MONROE COUNTY LOCAL DEVELOPMENT CORPORATION	LDC
COMMUNITY DEVELOPMENT CORPORATION OF UPSTATE NEW YORK	LDC
EAGLE AREA DEVELOPMENT CORPORATION	LDC
GREATER BROCKPORT DEVELOPMENT CORPORATION	LDC
GREECE ECONOMIC DEVELOPMENT PROJECTS	LDC
HIGHLAND COMMUNITY DEVELOPMENT CORPORATION	LDC
HIGHLAND FACILITIES DEVELOPMENT CORPORATION	LDC
HILTON LOCAL DEVELOPMENT CORPORATION	LDC
IBERO-AMERICAN DEVELOPMENT CORPORATION	LDC
ISLA HOUSING AND DEVELOPMENT CORPORATION	LDC
KIRYAS JOEL MUNICIPAL LOCAL DEVELOPMENT CORPORATION	LDC
MAIN & CLINTON LOCAL DEVELOPMENT CORP.	LDC
MONROE COUNTY DEVELOPMENT CORPORATION	LDC
MONROE COUNTY SPORTS DEVELOPMENT CORPORATION	LDC
MUNIPRO INC	LDC
NORTH STAR COMMONS COMMUNITY DEVELOPMENT CORPORATION	LDC
PENFIELD ECONOMIC DEVELOPMENT CORPORATION	LDC
RENAISSANCE SQUARE LOCAL DEVELOPMENT CORPORATION	LDC
ROCHESTER DOWNTOWN DEVELOPMENT CORPORATION	LDC
ROCHESTER ECONOMIC DEVELOPMENT CORPORATION	LDC
ROCHESTER INTERNATIONAL DEVELOPMENT CORPORATION	LDC
SECTOR 4 COMMUNITY DEVELOPMENT CORPORATION	LDC
WEST HENRIETTA HOUSING DEVELOPMENT CORPORATION	LDC

MONTGOMERY COUNTY

Name of Organization	Type
AMSTERDAM	Empire Zone
AMSTERDAM	IDA
MONTGOMERY COUNTY	IDA
AMSTERDAM	URA
ST. JOHNSVILLE	URA

NASSAU COUNTY

Name of Organization	Type
CEDARHURST BUSINESS IMPROVEMENT DISTRICT	BID
GLEN COVE BUSINESS IMPROVEMENT DISTRICT	BID
GREAT NECK PLAZA MANAGEMENT COUNCIL	BID
GREATER PORT WASHINGTON BUSINESS IMPROVEMENT DISTRICT ASSOCIATION, INC.	BID
SHOPPES AT LYNBROOK	BID



WESTBURY DISTRICT MANAGEMENT ASSOCIATION	BID
FREEPORT	CDA
GLEN COVE	CDA
HEMPSTEAD (INCORPORATED VILLAGE OF)	CDA
NORTH HEMPSTEAD	CDA
ROCKVILLE CENTRE	CDA
WESTBURY	CDA
NASSAU COUNTY	Empire Zone
GLEN COVE	IDA
HEMPSTEAD	IDA
NASSAU COUNTY	IDA
AIR TRAIN LOCAL DEVELOPMENT CORP.	LDC
BI-COUNTY DEVELOPMENT CORPORATION OF LONG ISLAND	LDC
CLIFTON-CONCORD LOCAL DEVELOPMENT CORPORATION	LDC
CNGCS DEVELOPMENT CORPORATION	LDC
DOWNTOWN FLUSHING DEVELOPMENT CORPORATION	LDC
EAGLE COMMUNITY DEVELOPMENT CORPORATION	LDC
FREEPORT LOCAL DEVELOPMENT CORP.	LDC
GRACE MULTI-COMMUNITY DEVELOPMENT CORPORATION	LDC
HEMPSTEAD HEIGHTS CIVIC ASSOCIATION LOCAL DEVELOPMENT CORPORATION	LDC
INCORPORATED VILLAGE OF HEMPSTEAD LOCAL DEVELOPMENT CORPORATION	LDC
JOINT BELLEROSE BUSINESS DISTRICT DEVELOPMENT CORPORATION	LDC
LA FUERZA UNIDA COMMUNITY DEVELOPMENT CORPORATION	LDC
LONG ISLAND DEVELOPMENT CORPORATION	LDC
MEMORIAL ECONOMIC DEVELOPMENT CORPORATION	LDC
NASSAU HOUSING DEVELOPMENT CORPORATION	LDC
NAUTILUS DEVELOPMENT CORPORATION	LDC
ROCHDALE VILLAGE LOCAL DEVELOPMENT CORPORATION	LDC
ROUTE 110 DEVELOPMENT CORPORATION	LDC
THE NASSAU COUNTY LOCAL DEVELOPMENT CORPORATION	LDC
THE SEWANHAKA LOCAL DEVELOPMENT CORPORATION	LDC
THE TOWN OF NORTH HEMPSTEAD BUSINESS AND TOURISM DEVELOPMENT CORPORATION	LDC
TOWN OF HEMPSTEAD LOCAL DEVELOPMENT CORP.	LDC
VALLEY STREAM LOCAL DEVELOPMENT CORP.	LDC
WIN DEVELOPMENT CORPORATION	LDC

NIAGARA COUNTY

Name of Organization	Type
NIAGARA FALLS BUSINESS IMPROVEMENT DISTRICT	BID
NIAGARA FALLS	Empire Zone
LOCKPORT	IDA
NIAGARA COUNTY	IDA
NIAGARA	IDA
NFC DEVELOPMENT CORPORATION	LDC
NIAGARA COUNTY DEVELOPMENT CORPORATION	LDC
LOCKPORT LOCAL DEVELOPMENT CORPORATION	LDC
LUMBER CITY LOCAL DEVELOPMENT CORPORATION	LDC
RAINBOW CENTER DEVELOPMENT CORPORATION	LDC



ONEIDA COUNTY

Name of Organization	Type
DOWNTOWN UTICA DEVELOPMENT ASSOCIATION	BID
UTICA	Empire Zone
ROME/ONEIDA	Empire Zone
ONEIDA-HERKIMER COUNTIES	Empire Zone
ONEIDA COUNTY	Empire Zone
ONEIDA COUNTY	IDA
UTICA	IDA
ROME	URA
UTICA	URA
GRIFFISS LOCAL DEVELOPMENT CORPORATION	LDC
NEW HARTFORD HOUSING DEVELOPMENT CORPORATION	LDC
ONEIDA COUNTY JOB DEVELOPMENT CORPORATION	LDC
ORISKANY FALLS LOCAL DEVELOPMENT CORPORATION	LDC
ROME INDUSTRIAL DEVELOPMENT CORPORATION	LDC
UTICA ECONOMIC DEVELOPMENT CORPORATION	LDC

ONONDAGA COUNTY

Name of Organization	Type
CROUSE-MARSHALL BUSINESS IMPROVEMENT DISTRICT	BID
DOWNTOWN COMMITTEE OF SYRACUSE, INC.	BID
SYRACUSE	Empire Zone
ONONDAGA COUNTY	Empire Zone
ONONDAGA COUNTY	IDA
SYRACUSE	IDA
SYRACUSE	URA
CENTRAL NEW YORK ENTERPRISE DEVELOPMENT CORPORATION	LDC
CICERO LOCAL DEVELOPMENT CORPORATION	LDC
CLINTON SQUARE DEVELOPMENT CORPORATION OF SYRACUSE	LDC
COMCO DEVELOPMENT CORPORATION	LDC
EMPIRE HOUSING AND DEVELOPMENT CORPORATION	LDC
GREATER CICERO LOCAL DEVELOPMENT CORPORATION	LDC
HANCOCK FIELD DEVELOPMENT CORPORATION	LDC
LAKEFRONT DEVELOPMENT CORPORATION	LDC
NORTHSIDE PRESERVATION AND DEVELOPMENT CORPORATION	LDC
NY AGRIDEVELOPMENT CORPORATION	LDC
REBUILD SYRACUSE	LDC
ONONDAGA COUNTY HOUSING DEVELOPMENT FUND CORPORATION	LDC
ONONDAGA COUNTY ECONOMIC DEVELOPMENT CORPORATION	LDC
SYRACUSE ECONOMIC DEVELOPMENT CORPORATION	LDC
TOWN OF DEWITT LOCAL DEVELOPMENT CORPORATION	LDC
WESTCOTT COMMUNITY DEVELOPMENT CORPORATION	LDC

ONTARIO COUNTY

Name of Organization	Type
DOWNTOWN CANANDAIGUA BUSINESS MANAGEMENT ASSOCIATION	BID
GENEVA BUSINESS IMPROVEMENT DISTRICT	BID
GENEVA	Empire Zone
GENEVA	IDA
ONTARIO COUNTY	IDA
VICTOR	URA
LAKE AREA DEVELOPMENT CORPORATION	LDC
ONTARIO COUNTY FOUR SEASONS LOCAL DEVELOPMENT CORPORATION	LDC
RED JACKET COMMUNITY DEVELOPMENT CORPORATION	LDC
THE VICTOR LOCAL DEVELOPMENT CORPORATION	LDC

ORANGE COUNTY

Name of Organization	Type
DOWNTOWN MIDDLETOWN BUSINESS IMPROVEMENT DISTRICT	BID
WOODBURY COMMON PREMIUM OUTLET MALL BUSINESS IMPROVEMENT DISTRICT	BID
MIDDLETOWN	CDA
NEWBURGH	CDA
PORT JERVIS	CDA
ORANGE COUNTY	Empire Zone
MIDDLETOWN	IDA
MONTGOMERY	IDA
NEWBURGH	IDA
ORANGE COUNTY	IDA
PORT JERVIS	IDA
WALDEN	IDA
WALLKILL	IDA
CORNWALL-ON-HUDSON LOCAL DEVELOPMENT CORPORATION	LDC
HIGHLAND FALLS LOCAL DEVELOPMENT CORPORATION	LDC
HUDSON VALLEY ECONOMIC DEVELOPMENT CORPORATION	LDC
KIRYAS JOEL SENIOR CITIZEN DEVELOPMENT CORPORATION	LDC
ORANGE COUNTY ECONOMIC DEVELOPMENT CORPORATION	LDC
THE CITY OF NEWBURGH LOCAL DEVELOPMENT CORPORATION	LDC
THE MIDDLETOWN LOCAL DEVELOPMENT CORPORATION	LDC
THE WALDEN LOCAL DEVELOPMENT CORPORATION	LDC

ORLEANS COUNTY

Name of Organization	Type
ORLEANS COUNTY	Empire Zone
ORLEANS COUNTY	IDA
ORLEANS COUNTY LOCAL DEVELOPMENT CORP	LDC



OSWEGO COUNTY

Name of Organization	Type
FULTON	CDA
OSWEGO	Empire Zone
FULTON	Empire Zone
OSWEGO COUNTY	IDA
GREATER FULTON LOCAL DEVELOPMENT CORPORATION	LDC
OSWEGO COMMUNITY DEVELOPMENT CORPORATION	LDC

OTSEGO COUNTY

Name of Organization	Type
OTSEGO COUNTY	Empire Zone
OTSEGO COUNTY	IDA
UNADILLA COMMUNITY RECREATIONAL DEVELOPMENT CORPORATION	LDC

PUTNAM COUNTY

Name of Organization	Type
PUTNAM COUNTY	IDA
SOUTHEAST	IDA
PHILIPSTOWN PERFORMING ARTS DEVELOPMENT CORPORATION	LDC
PUTNAM COUNTY ECONOMIC DEVELOPMENT CORPORATION	LDC
THE LOCAL DEVELOPMENT CORPORATION FOR THE TOWN OF PHILIPSTOWN	LDC

RENSSELAER COUNTY

Name of Organization	Type
TROY	Empire Zone
RENSSELAER COUNTY	Empire Zone
NORTH GREENBUSH	IDA
RENSSELAER COUNTY	IDA
RENSSELAER	IDA
TROY	IDA
HOOSICK LOCAL DEVELOPMENT CORPORATION	LDC
KATERI DEVELOPMENT CORPORATION	LDC
RENSSELAER COUNTY LOCAL DEVELOPMENT CORPORATION	LDC
RENSSELAER DEVELOPMENT CORPORATION	LDC
TROY LOCAL DEVELOPMENT CORPORATION	LDC

ROCKLAND COUNTY

Name of Organization	Type
ROCKLAND COUNTY	Empire Zone
ROCKLAND COUNTY	IDA
HAVERSTRAW	URA
HUDSON VALLEY LOCAL DEVELOPMENT CORPORATION	LDC
NEW SQUARE LOCAL DEVELOPMENT CORPORATION	LDC
NYACK JOINT FIRE DISTRICT LOCAL DEVELOPMENT CORPORATION	LDC
RHAC LOCAL DEVELOPMENT CORPORATION	LDC
ROCKLAND ECONOMIC DEVELOPMENT CORPORATION	LDC



SARATOGA COUNTY

Name of Organization	Type
SARATOGA SPRINGS DOWNTOWN SPECIAL ASSESSMENT DISTRICT	BID
SARATOGA COUNTY	Empire Zone
CLIFTON PARK	IDA
CORINTH	IDA
MECHANICVILLE-STILLWATER	IDA
SARATOGA COUNTY	IDA
WATERFORD	IDA
SARATOGA ECONOMIC DEVELOPMENT CORPORATION	LDC
THE SOUTHERN SARATOGA COUNTY LOCAL DEVELOPMENT CORPORATION	LDC
TOWN OF MOREAU LOCAL DEVELOPMENT CORPORATION	LDC
VILLAGE OF SOUTH GLENS FALLS LOCAL DEVELOPMENT CORPORATION	LDC

SCHENECTADY COUNTY

Name of Organization	Type
DOWNTOWN SCHENECTADY IMPROVEMENT DISTRICT	BID
SCOTIA BUSINESS IMPROVEMENT DISTRICT	BID
UPPER UNION BUSINESS IMPROVEMENT DISTRICT	BID
SCHENECTADY	Empire Zone
ROTTERDAM	IDA
SCHENECTADY COUNTY	IDA
SCHENECTADY	IDA
SCHENECTADY	URA
FRIENDSHIP COMMUNITY DEVELOPMENT CORPORATION	LDC
SCHENECTADY EMPLOYMENT TRAINING DEVELOPMENT CORPORATION	LDC
SCHENECTADY LOCAL DEVELOPMENT CORP.	LDC

SCHOHARIE COUNTY

Name of Organization	Type
SCHOHARIE COUNTY	Empire Zone
SCHOHARIE COUNTY	IDA

SCHUYLER

Name of Organization	Type
SCHUYLER COUNTY	Empire Zone
SCHUYLER COUNTY	IDA
SCHUYLER COMMUNITY DEVELOPMENT CORPORATION	LDC
SCHUYLER COUNTY PARTNERSHIP FOR ECONOMIC DEVELOPMENT	LDC

SENECA

Name of Organization	Type
SENECA COUNTY	Empire Zone
SENECA COUNTY	IDA
SENECA COUNTY ECONOMIC DEVELOPMENT CORPORATION	LDC
SENECA KNIT DEVELOPMENT CORPORATION	LDC
THE SENECA COUNTY LOCAL DEVELOPMENT CORPORATION	LDC



ST LAWRENCE COUNTY

Name of Organization	Type
OGDENSBURG	Empire Zone
POTSDAM	Empire Zone
ST. LAWRENCE COUNTY	IDA
CANTON LOCAL DEVELOPMENT CORPORATION	LDC
GOUVERNEUR YOUTH DEVELOPMENT CORPORATION	LDC
GRASSE RIVER HERITAGE AREA DEVELOPMENT CORPORATION	LDC
HEUVELTON DEVELOPMENT CORPORATION	LDC
MORRISTOWN AREA DEVELOPMENT CORPORATION	LDC
PELHAM PARKWAY MALL LOCAL DEVELOPMENT CORP	LDC
POTSDAM LOCAL DEVELOPMENT CORPORATION	LDC
ST. LAWRENCE COUNTY LOCAL DEVELOPMENT CORPORATION	LDC
THE NORTH COUNTRY ALLIANCE LOCAL DEVELOPMENT CORPORATION	LDC

STEUBEN COUNTY

Name of Organization	Type
CORNING INTOWN DISTRICT MANAGEMENT ASSOCIATION	BID
HORNELL PARTNERS FOR GROWTH, INC.	BID
HORNELL	Empire Zone
ERWIN	IDA
HORNELL	IDA
STEUBEN COUNTY	IDA
CORNING	URA
ERWIN	URA
RIVERSIDE	URA
CORNING-PAINTED POST HIGH SCHOOL DEVELOPMENT CORPORATION	LDC
HORNELL INDUSTRIAL DEVELOPMENT CORPORATION	LDC

SUFFOLK COUNTY

Name of Organization	Type
BAY SHORE BUSINESS IMPROVEMENT DISTRICT MANAGEMENT ASSOCIATION, INC.	BID
HUNTINGTON STATION BUSINESS IMPROVEMENT DISTRICT	BID
HUNTINGTON VILLAGE BUSINESS IMPROVEMENT DISTRICT	BID
HUNTINGTON-COLD SPRING HARBOR BUSINESS IMPROVEMENT DISTRICT	BID
PATCHOGUE BUSINESS IMPROVEMENT DISTRICT	BID
PORT JEFFERSON BUSINESS IMPROVEMENT DISTRICT MANAGEMENT ASSOCIATION	BID
RIVERHEAD BUSINESS IMPROVEMENT DISTRICT MANAGEMENT CORP.	BID
VILLAGE OF GREENPORT BUSINESS IMPROVEMENT DISTRICT	BID
HUNTINGTON	CDA
ISLIP	CDA
PATCHOGUE	CDA
RIVERHEAD	CDA
SOUTHAMPTON	CDA
ISLIP	Empire Zone
BROOKHAVEN	Empire Zone
SUFFOLK COUNTY	Empire Zone
BABYLON	IDA
BROOKHAVEN	IDA



ISLIP	IDA
RIVERHEAD	IDA
SUFFOLK COUNTY	IDA
CLINTON MEMORIAL DEVELOPMENT CORPORATION	LDC
COMMUNITY DEVELOPMENT CORPORATION OF LONG ISLAND INC	LDC
CONNETHQUOT YOUTH DEVELOPMENT CORPORATION	LDC
DAY STAR COMMUNITY DEVELOPMENT CORPORATION	LDC
HALF HOLLOW HILLS YOUTH DEVELOPMENT CORPORATION	LDC
INSTITUTE FOR ECONOMIC GROWTH LOCAL DEVELOPMENT CO	LDC
LONG ISLAND PARTNERSHIP COMMUNITY DEVELOPMENT CORPORATION	LDC
M3 DEVELOPMENT CORPORATION	LDC
METHODIST RETIREMENT COMMUNITY DEVELOPMENT CORPORATION	LDC
RIVERHEAD COMMUNITY DEVELOPMENT CORPORATION	LDC
RIVERHEAD JOB DEVELOPMENT CORPORATION	LDC
SUFFOLK COUNTY LOCAL DEVELOPMENT CORPORATION	LDC
THE INSTITUTE FOR ECONOMIC GROWTH LOCAL DEVELOPMENT CORPORATION	LDC
THE TOWN OF HUNTINGTON ECONOMIC DEVELOPMENT CORPORATION	LDC
TOWN OF BABYLON LOCAL DEVELOPMENT CORPORATION	LDC
TOWN OF ISLIP LOCAL DEVELOPMENT CORPORATION	LDC
WYANDANCH COMMUNITY DEVELOPMENT CORPORATION	LDC
WYANDANCH HOMES AND PROPERTY DEVELOPMENT CORPORATION	LDC

SULLIVAN COUNTY

Name of Organization	Type
SULLIVAN COUNTY	Empire Zone
SULLIVAN COUNTY	IDA
BETHEL LOCAL DEVELOPMENT CORPORATION	LDC
EMERALD CORPORATE CENTER ECONOMIC DEVELOPMENT CORPORATION	LDC
SULLIVAN COUNTY AGRICULTURAL LOCAL DEVELOPMENT CORPORATION	LDC
SULLIVAN COUNTY LOCAL DEVELOPMENT CORPORATION	LDC
THE LIBERTY COMMUNITY DEVELOPMENT CORPORATION	LDC

TIOGA COUNTY

Name of Organization	Type
TIOGA COUNTY	Empire Zone
TIOGA COUNTY	IDA
TIOGA COUNTY LOCAL DEVELOPMENT CORPORATION	LDC

TOMPKINS COUNTY

Name of Organization	Type
DOWNTOWN ITHACA BUSINESS IMPROVEMENT DISTRICT	BID
TOMPKINS COUNTY	Empire Zone
GROTON	IDA
TOMPKINS COUNTY	IDA
ITHACA	URA
DOWNTOWN ITHACA LOCAL DEVELOPMENT CORPORATION	LDC
TOMPKINS COUNTY AREA DEVELOPMENT	LDC



ULSTER COUNTY

Name of Organization	Type
KINGSTON	Empire Zone
ULSTER COUNTY	IDA
CITY OF KINGSTON LOCAL DEVELOPMENT CORPORATION	LDC
MULTI-COUNTY COMMUNITY DEVELOPMENT CORPORATION	LDC
TOWN OF WAWARSING LOCAL DEVELOPMENT CORPORATION	LDC
ULSTER COUNTY DEVELOPMENT CORPORATION	LDC
VILLAGE OF ELLENVILLE LOCAL DEVELOPMENT CORPORATION	LDC

WARREN COUNTY

Name of Organization	Type
GLENS FALLS BUSINESS IMPROVEMENT DISTRICT	BID
WARREN COUNTY	Empire Zone
GLENS FALLS	IDA
GLENS FALLS	URA
GREATER GLENS FALLS LOCAL DEVELOPMENT CORPORATION	LDC
HOMEFRONT DEVELOPMENT CORPORATION	LDC
HUDSON RIVER LOCAL DEVELOPMENT CORPORATION	LDC
QUEENSBURY ECONOMIC DEVELOPMENT CORPORATION	LDC
THE WARREN COUNTY LOCAL DEVELOPMENT CORPORATION	LDC
TOWN OF BOLTON LOCAL DEVELOPMENT CORPORATION	LDC
WARREN COUNTY REGIONAL ECONOMIC DEVELOPMENT CORPORATION	LDC

WARREN AND WASHINGTON COUNTIES

Name of Organization	Type
WARREN AND WASHINGTON (THE COUNTIES OF)	IDA

WASHINGTON COUNTY

Name of Organization	Type
WASHINGTON COUNTY	Empire Zone
CORP FOR LOCAL DEVELOPMENT WASHINGTON COUNTY	LDC
LOCAL DEVELOPMENT CORPORATION OF THE TOWNS OF GREENWICH AND EASTON	LDC
THE FORT EDWARD LOCAL DEVELOPMENT CORPORATION	LDC
WASHINGTON COUNTY LOCAL DEVELOPMENT CORPORATION	LDC
WHITEHALL LOCAL DEVELOPMENT CORPORATION	LDC

WAYNE COUNTY

Name of Organization	Type
WILLIAMSON BUSINESS IMPROVEMENT DISTRICT MANAGEMENT ASSOCIATION	BID
WAYNE COUNTY	Empire Zone
WAYNE COUNTY	IDA
NEWARK HOUSING DEVELOPMENT CORPORATION	LDC



WESTCHESTER COUNTY

Name of Organization	Type
DOWNTOWN NEW ROCHELLE BUSINESS IMPROVEMENT DISTRICT	BID
PEEKSKILL BUSINESS IMPROVEMENT DISTRICT	BID
SOUTH BROADWAY BUSINESS IMPROVEMENT DISTRICT	BID
WHITE PLAINS DOWNTOWN BUSINESS IMPROVEMENT DISTRICT	BID
YONKERS DOWNTOWN/WATERFRONT BUSINESS IMPROVEMENT DISTRICT, INC.	BID
PORT CHESTER	CDA
YONKERS	CDA
YONKERS	Empire Zone
MOUNT VERNON	Empire Zone
MOUNT PLEASANT	IDA
MOUNT VERNON	IDA
NEW ROCHELLE	IDA
PEEKSKILL	IDA
PORT CHESTER	IDA
WESTCHESTER COUNTY	IDA
YONKERS	IDA
MOUNT VERNON	URA
OSSINING	URA
WHITE PLAINS	URA
GREATER CENTENNIAL COMMUNITY DEVELOPMENT CORPORATION	LDC
LOCAL DEVELOPMENT CORP. OF MOUNT VERNON	LDC
MCKINLEY SQUARE LOCAL DEVELOPMENT CORPORATION	LDC
NEW ROCHELLE COMMUNITY HOUSING DEVELOPMENT CORPORATION	LDC
NEW ROCHELLE LOCAL DEVELOPMENT CORPORATION	LDC
PEEKSKILL AREA LOCAL DEVELOPMENT CORPORATION	LDC
PEEKSKILL LOCAL DEVELOPMENT CORPORATION NO. 2	LDC
RIDGE HILL DEVELOPMENT CORPORATION	LDC
TAPPAN ZEE LOCAL DEVELOPMENT CORPORATION	LDC
THE AAMW LOCAL DEVELOPMENT CORPORATION	LDC
THE YORKTOWN LOCAL DEVELOPMENT CORPORATION	LDC
VILLAGE OF KIRYAS JOEL LOCAL DEVELOPMENT CORPORATION	LDC
WHITE PLAINS CENTER LOCAL DEVELOPMENT CORPORATION	LDC
YONKERS BASEBALL LOCAL DEVELOPMENT CORPORATION	LDC
YONKERS DOWNTOWN WATERFRONT DEVELOPMENT CORPORATION	LDC

WYOMING COUNTY

Name of Organization	Type
WYOMING COUNTY	Empire Zone
WYOMING COUNTY	IDA

YATES COUNTY

Name of Organization	Type
YATES COUNTY	IDA
VILLAGE OF PENN YAN LOCAL DEVELOPMENT CORPORATION	LDC



REGIONAL PLANNING COUNCILS

Name of Organization	Counties Involved
CAPITAL DISTRICT REGIONAL PLANNING COMMISSION	Albany, Rensselaer, Saratoga, Schenectady
CENTRAL NEW YORK REGIONAL PLANNING AND DEVELOPMENT BOARD	Cayuga, Cortland, Madison, Onondaga, Oswego
GENESEE/FINGER LAKES REGIONAL PLANNING COUNCIL	Genesee, Livingston, Monroe, Ontario, Orleans, Seneca, Wayne, Wyoming, Yates
HUDSON VALLEY REGIONAL COUNCIL	Dutchess, Orange, Putnam, Rockland, Sullivan, Ulster, Westchester
HERKIMER-ONEIDA COUNTIES COMPREHENSIVE PLANNING PROGRAM	Herkimer, Oneida
LAKE CHAMPLAIN-LAKE GEORGE REGIONAL PLANNING BOARD	Clinton, Essex, Hamilton, Warren, Washington
LONG ISLAND REGIONAL PLANNING BOARD	Nassau, Suffolk
SOUTHERN TIER CENTRAL REGIONAL PLANNING AND DEVELOPMENT BOARD	Chemung, Schuyler, Steuben
SOUTHERN TIER EAST REGIONAL PLANNING DEVELOPMENT BOARD	Broome, Chenango, Cortland, Delaware, Otsego, Schoharie, Tioga, Tompkins
SOUTHERN TIER WEST REGIONAL PLANNING AND DEVELOPMENT BOARD	Allegany, Cattaraugus, Chautauqua

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